



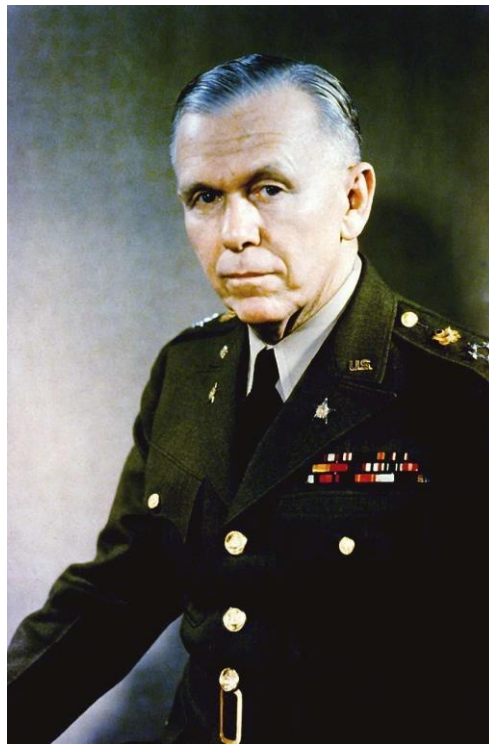
George C. Marshall 2024 Welcome Packet



Be All You Can Be

George C. Marshall Leadership and Awards Seminar 2024

Fort Knox, Kentucky





George C. Marshall 2024 Welcome Packet



Be All You Can Be

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*****All information in this welcome packet
is subject to change
Check BLDG 5919 for any changes*****



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Be All You Can Be

Congratulations on your selection to attend the 2024 GEN George C. Marshall Leadership and Awards Seminar as an awardee recipient!

Each year, U.S. Army Cadet Command recognizes the top-tiered Cadets at each Senior ROTC programs and the United States Military Academy. Each program selects Cadets who exemplify the leadership attributes of General George C. Marshall and his commitment to our Nation.

We have a great event lined up for you this year, which includes challenging physical training events, illustrious guest speakers, and numerous networking opportunities.

The theme of this year's event is "Strengthening the Profession." This theme emphasizes the importance of professional, written discourse to improve our professional expertise.

At this event, you will have the opportunity to hear from and ask questions to a wide-range of military professionals throughout this event. This includes the Sergeant Major of the Army, the U.S. Army Training and Doctrine Command Team, and the U.S. Army Combined Arms Center Command Team.

You will also have the opportunity to hear from and ask questions to panel members representing demographics more related to your upcoming military careers. During the Company Grade Panel, you will hear from First Lieutenants and Captains currently serving in the force. During our Branch Panels, we will separate everyone based on their accessed or preferred branch, allowing Cadets to meet and talk to Officers who are currently or previously served in each branch or warfighting function.

Once again, we congratulate you on your selection to attend the 2024 GEN George C. Marshall Leadership and Awards Seminar! We hope you find this event enjoyable and professionally enlightening!

Leadership, Excellence, One ROTC



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Points of Contact

Name	Position	Office Number	Cell Number
SFC Adam Tappa	GCM NCOIC/ MAYOR CELL	502-624-5802	*502-919-5242
MAJ Matthew Krivensky	GCM OIC	502-624-6808	919-721-7699
MAJ Anthony Kammer	Zussman PT OIC	502-624-6071	859-991-1206
MAJ Ben Haggerty	Gauntlet PT OIC	502-624-5392	207-831-1575
MAJ Milena Williams	Airport Team OIC	502-624-4185	747-389-4601

***GCM Mayor Cell number: 502-919-5242**



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GCM 24 Schedule (T)

TUE 20 FEB	WED 21 FEB	THU 22 FEB	FRI 23 FEB	SAT 24 FEB	
Travel Day (Cadre)	Travel Day (Cadets)	0630-0900 PT Events	0630-0900 PT Events	0730-0830 Breakfast (DFAC)	
		0900-1000 Hygiene/Bagged Breakfast	0900-1000 Hygiene/Bagged Breakfast	Travel Day (All)	
		1030-1100 CG Opening Comments (Olive Theater)	1030-1100 CG Opening Comments (Olive Theater)		
		1100-1215 SMA Weimer Remarks/Q&A (Olive Theater)	1100-1215 TRADOC Command Team Remarks/Q&A (Olive Theater)		
		1215-1315 Bagged Lunch	1215-1245 Bagged Lunch		
		1315-1415 HRC Brief (Olive Theater)	1300-1415 CAC Command Team Remarks/Q&A (Olive Theater)		
		1430-1530 BDE CMD Teams meet with USACC CG/CSM	1430-1530 Company Grade Panel (Olive Theater)		1415-1445 CG Closing Comments (Olive Theater)
		1600-1700 Branch Panels (Various Locations)	1515-UTC Brigade Time (Various Locations)		
		1730-1830 Dinner (DFAC)	1715-1830 Dinner (DFAC)		
		1830-2100 Social Event (SAM ADAMS)			



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Cadet Airport Reception Plan

- All Cadets arriving at the Louisville Airport will report to the bottom of the escalator where a USACC team member (in OCP uniform) will be located to mark their arrival.
- After check in, the Cadet will proceed to the bus area and board the bus to Ft. Knox. Location of the buses will be immediately behind the podium out in the passenger pickup area. The first bus is scheduled to leave at **1100** to drop off at Ft. Knox. There will be one bus every 30 minutes until **2230**.
- Cadets who are driving POVs will be checked in at the barracks **(BLDG 5919)**
- For departure on 24 FEB, all Cadets will be marked off of the master list as they are boarding the bus in the barracks area. The bus will take the Cadets to the Louisville Airport for them to depart to home station. The first bus will leave Ft. Knox at **0300**, and the bus will run every 30 minutes until **1200**.
- Cadets who are driving POVs will need to check out with USACC personnel at **BLDG 5919** prior to departure.



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In-Processing

- All arriving GCM Participants (Cadre, Cadets) will report to **BLDG 5919** upon arrival to Fort Knox for in-processing. (See Slide 6 for BLDG 5919 Location).
- **20 FEB 24:**
- Cadre will proceed directly from Louisville Airport to **BLDG 5919**. Hours of operation are **1200-1700**. For any Cadre arriving after 1700, they will call the after-hours phone number 502-919-5242 to arrange for staff reception at **BLDG 5919**.
- **21 FEB 24:**
 - In-processing hours of operation: **1130-2400** or until the last bus arrives from Louisville Airport.
 - For all Cadets driving to FKKY, report directly to **BLDG 5919** for in-processing.
 - For meal plan on 21 FEB 24, please see page 6 for detailed information.
 - There will be a continuous bus route to take Cadets from the Disney Complex to the Exchange, Clothing and Sales, Library and Bowling Alley. Route timings will be posted in BLDG 5919.



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Meal Plan

- **21 February**
 - **Lunch:** Cadets arriving by **1300** will have bagged lunches available at **BLDG 5919**. Lunches will be available by **1130**.
 - **Dinner:**
 - For Cadets arriving to BLDG before **1815**, busses will be available to transport Cadets to Kouma Dining Facility (DFAC) for Dinner. Bus pick up will begin at **1645** and run every 30 minutes until **1845**. Busses will run shuttles from Kouma DFAC to Disney Barracks starting at **1745** and will continue every 30 minutes until **1915**.
 - For Cadets arriving to BLDG 5919 after **1900**, bagged meals will be provided during in-processing.
- **22 February and 23 February**
 - **Breakfast:** Upon returning from each respective physical training event, Bagged breakfasts will be available in BLDG 5919 for pick-up.
 - **Lunch:** Bagged meals will be staged at Olive Theater for Cadets to pick up during lunch break.
 - **Dinner:** Following each day's events, Cadets will be picked up by bus for movement to Kouma DFAC for Dinner.
 - **NOTE:** For 1-3 BDE Cadets, busses will take Cadets straight from Kouma DFAC to the Samuel Adams Brewhouse for the No Host Social See Slide 18 for schedule.
 - Busses will run shuttles from Kouma DFAC back to Disney Barracks starting at 1745 and will continue every 15 minutes until **1930**.
- **24 February**
 - **Breakfast:** Busses will be available to transport Cadets from the Disney Complex to Kouma DFAC starting at **0545**. The last pick-up time for breakfast will be at **0715**. The last pick-up time at Kouma DFAC for returning Cadets will be at **0800**.



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Physical Training Events

- Cadets will execute two physical training events (weather permitting)
 - Gauntlet, a 1.5-mile obstacle course through wooded and rolling terrain.
 - Zussman Urban Assault Course, which includes an airlift via CH-47 from Goodman Army Airfield to Zussman Range
- **Participant Schedule**
 - **22 FEB 24**
 - Gauntlet: USMA, Brigades 1-4
 - Zussman: Brigades 5-8
 - **23 FEB 24**
 - Gauntlet: Brigades 5-8
 - Zussman: USMA, Brigades 1-4
- **In the event of inclement weather, Cadets will participate in Dodgeball inside a Physical Fitness Center.**
 - BDE Cadre will be alerted of event cancellation.
- **Uniform for each PT event is as follows below:**

Zussman	Gauntlet
OCP Top and Bottom	OCP Top and Bottom
Tan T-Shirt	Tan T-Shirt
Socks	Socks
Issued Boots	Issued Boots (4x Water Crossings)
Flashlight or Headlamp with spare batteries	Flashlight or Headlamp with spare batteries
Hydration System (Camelbak, Canteen or Water Bottle)	Hydration System (Camelbak, Canteen or Water Bottle)
ID Card and ID Tags	ID Card and ID Tags
Watch	Watch
OCP PC or Black Fleece Cap (Weather Dependent)	OCP PC or Black Fleece Cap (Weather Dependent)
Hearing Protection	Rain Jacket or Poncho (Weather Dependent)
ACH w/ Pads and Chin Strap	Cold Weather Gear (Weather Dependent)
Rain Jacket or Poncho (Weather Dependent)	*Inclement weather PT uniform is Army APFUs.
Cold Weather Gear (Weather Dependent)	
Assault Pack	



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Physical Training Bus Schedule

22 FEB 24			23 FEB 24		
BDE	EVENT	LOAD TIME	BDE	EVENT	LOAD TIME
USMA	Gauntlet	0620-0630	USMA	Zussman	0545-0555
1	Gauntlet	0620-0630	1	Zussman	0545-0555
2	Gauntlet	0625-0625	2	Zussman	0545-0555
3	Gauntlet	0635-0645	3	Zussman	0545-0555
4	Gauntlet	0645-0655	4	Zussman	0545-0555
5	Zussman	0545-0555	5	Gauntlet	0620-0630
6	Zussman	0545-0555	6	Gauntlet	0625-0625
7	Zussman	0545-0555	7	Gauntlet	0635-0645
8	Zussman	0545-0555	8	Gauntlet	0645-0655

- Busses will stage outside Barracks ten minutes prior to scheduled load time
(**Note:** See Slide 14 for bus pick-up location).

The Gauntlet



Timeline
12 FEB to 1 MAR- TA 6 Reserved
12-16 FEB- Site Set up
19-20- FEB- RXLs (Medical, Commo, Time trial)
21 FEB- Validation
22-23 FEB- Execution
23 FEB-1 MAR- Site Clean up

Throughput
Distance: 1.5Mile
Estimated Time: 40min
Time Trial: TBD

Site Support (17 PAX)	
1x Lane OIC	1x CASEVAC van
2x Timekeeper	w/ AED
1x Gator Driver	1x CLS
11x Obstacle/Route Safety	

Tasks
1. 12' Wall
2. 8' Wall
3. Window Obstacle
4. 2x Culvert Pipe
5. 2x Over/Under
6. Suspended Tire
7. Low Crawl
8. L-Shaped Culvert
9. Ramp Obstacle

Execution

The Gauntlet is a 1.5mile course that is executed over rolling terrain with nine obstacles along the route. On the command of "GO" Teams will run from the start point to a 12' high wall. Teams will be directed to stay on the left or right lane while negotiating all obstacles. All teams will attempt to go over the wall. Teamwork is necessary to safely complete this obstacle. Teams will then move to the 8' wall and execute similarly to the previous wall. Teams continue to window obstacle that all team members must go through. The following obstacle will be two, 30' long, 30" diameter culverts that all team members must go through. Teams will continue the course to a series of over and under gates. All team members will go over the 4-foot wide 40" high obstacles and under the 4-foot wide 24" obstacles. The next obstacle is a Suspended 23" diameter radial tire obstacle that all team members must go through. Teams continue to low crawl obstacle that all team members will be required to execute. Teams continue the course to a second set of 30' long, 30" diameter culverts in a "L Shape" that all team members must go through. The final obstacle on the course is a 7' ramp wall with ropes that all team members must negotiate. Upon completion of the final obstacle, Teams will run back to the start/finish line. Time stops when the last Cadet crosses the finish line with the ammo can. The latter starting teams may pass the earlier starting teams on the course should they catch up to them. Teams will keep left of the rope for out back portions of the run.

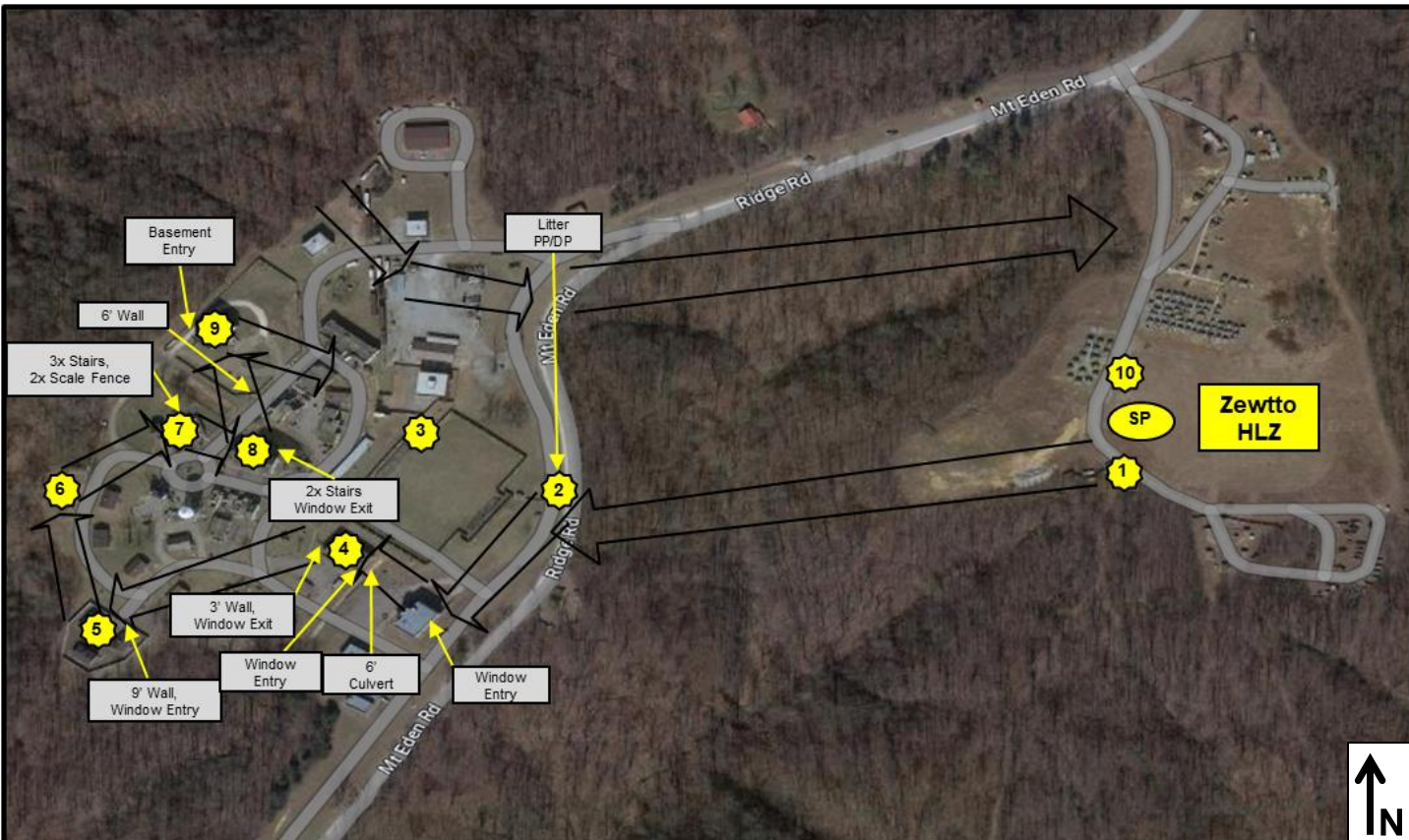


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Zussman Urban Assault Course



<p>1</p> <p>Pointe du Hoc</p> <ul style="list-style-type: none"> • ≈ 500m movement. • RTE marked with E-Tape 	<p>2</p> <p>Litter Pick-Up and Drop-Off</p> <ul style="list-style-type: none"> • 24x Litters w/Sandbags (110lbs) • 4x Litters per team carried throughout the course • Drop litters prior to movement back to Exfil HLZ. 	<p>3</p> <p>Uniontown Courthouse</p> <ul style="list-style-type: none"> • 1st Story Entry • 2x Ropes per Team • Window entry w/ 4x Litters 	<p>4</p> <p>Uniontown Central School</p> <ul style="list-style-type: none"> • 1st Story Window entry w/ 4x Litters • 1st Story Window Exit w/ 4x Litters • Scale 3' Wall on far side 	<p>5</p> <p>Virginia Military Institute</p> <ul style="list-style-type: none"> • Scale 9' wall w/o Litters • Move to Graveyard w/ 4x Litters
<p>6</p> <p>Drive to Succeed</p> <ul style="list-style-type: none"> • Move to Aircraft Building w/ 4x Litters • Move through split rail fence 	<p>7</p> <p>Western Front</p> <ul style="list-style-type: none"> • Move up and down 3x sets of stairs • Exit stairs and move to Townhall 	<p>8</p> <p>Battle of Cantigny</p> <ul style="list-style-type: none"> • 2x Stairwells on sides of building • 1st Floor Window Exit 	<p>9</p> <p>War Plans Division</p> <ul style="list-style-type: none"> • Basement window entry w/ Litter • Teams will exit through 1st Floor Door • Complete movement to Litter DP 	<p>10</p> <p>PZ Posture</p> <ul style="list-style-type: none"> • ≈ 500m movement back to HLZ • RTE marked with E-Tape • Teams will stage in PZ Posture for pickup

- Buses will arrive at Barracks 0555 and stage on 26th Cavalry Drive
- All Lifts will load 4x buses and transport to Godman Army Airfield
- Cadets will exit buses upon arrival for cold load training
- Lift 2 and Lift 3 will stage in buses until Lift 1 is wheels up
- There will only be 1 Lift in PZ Posture at a time



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INCLEMENT WEATHER PLAN PT

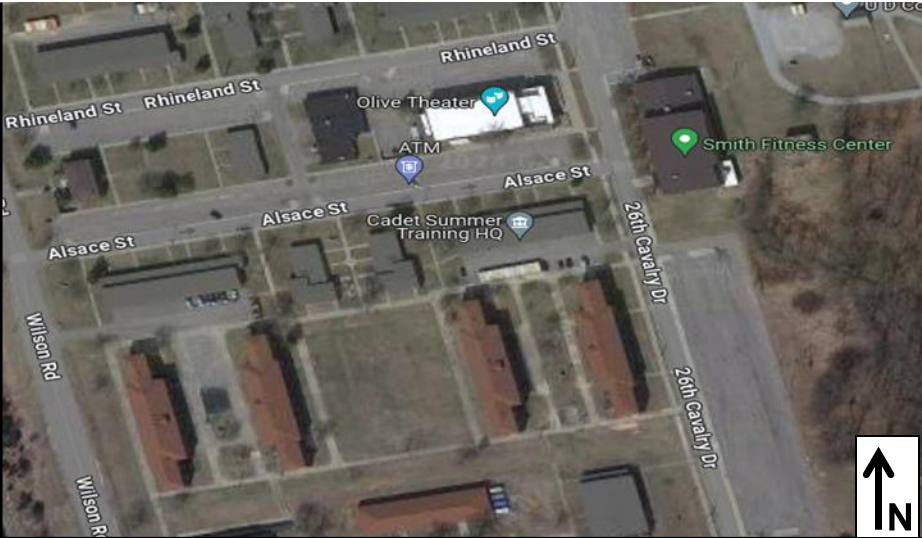
Mission: USACC executes focused Physical Readiness Training (PRT) event on **22-23FEB2023** IOT increase physical readiness, build unit cohesion, and promote esprit de corps.

Purpose: Maintain physical readiness and foster camaraderie across USACC in a team-building setting.

Key Tasks:

1. Set up Equipment for PRT
2. Execute PRT
3. Conduct AAR
4. Tear down and safely store equipment

End state: Cadets have increased cohesion through team building PRT.



Concept of the Operation:

- There will be a total of 8 Teams broken down by BDE.
- The Dodgeball tournament will be a single elimination tournament with a best of 3 game championship.
- Each game is allotted 30 minutes.
- If the game is finished before the time, the teams playing will play again until time expires.

➤ **Team Brackets:**

22 or 23 FEB 2024

1st BDE & USMA
2nd BDE
3rd BDE
4th BDE
5th BDE
6th BDE
7th BDE
8th BDE

Championship Game

- Championship will be best of three games.
- 45 mins of time will be allotted for the championship games

OIC: CPT Atimalala
NCOIC: SFC Allen

RESOURCING:

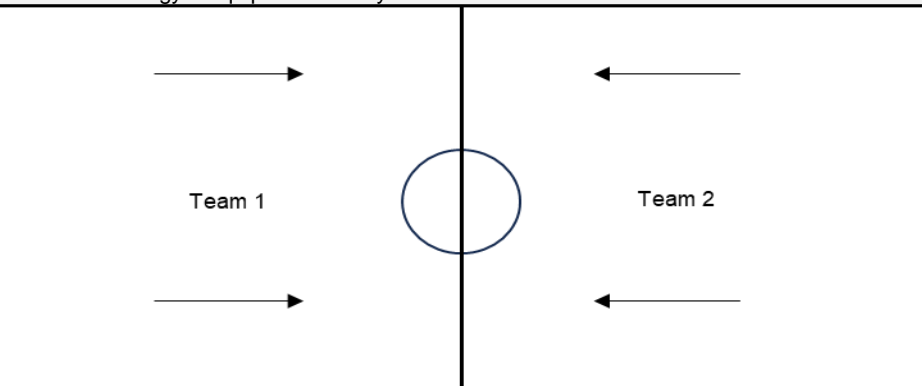
- Smith Physical Fitness Center
- 14 dodge balls
- Uniform: Summer APFU (University t-shirts/ optional) w/ Water Source
- Officials: 2x per Court + 1x Timekeeper
- Medical Support:
 - 1x 15pax van as CASEVAC vehicle
 - 1x CLS bag, aid bag, and stretcher
 - CLS Qualified: SGT Ting

TIMELINE:

- **0530:** Accountability Formation
- **0545:** 1st / USMA and 2nd BDE
- **0615:** 3rd and 4th
- **0645:** 5th and 6th
- **0715:** 7th and 8th
- **0745:** Semi finals
- **0815:** Semi finals
- **0845-0930:** Championship

ALTERNATE EXERCISES:

- Use other gym equipment once your team has been eliminated





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Schedule of Events – 22 FEB 24

- Following Hygiene and Breakfast, Cadets will walk to **Olive Theater** no later than 1015. (Directions and address on slide 12).
- Cadets will pick up their bagged lunches at Olive Theater.
- **1030-1100:** Opening remarks by MG Munera
- **1100-1215:** Remarks from Sergeant Major of the Army Weimer.
 - Cadets will have an opportunity to ask SMA Weimer questions following his remarks.
- **1215-1315:** Lunch
 - Select Cadets will eat lunch with SMA Weimer.
- **1315-1415:** HRC Brief
 - The focus of this brief is to provide Cadets an overview from HRC of career considerations and exceptions within the first five years of service. Cadets will have an opportunity to ask questions.
- **1430-1530:** Company Grade Panel
 - This panel allows Cadets to hear experiences from those in positions that Cadets can expect upon completion of OBC.
- **1600-1700:** Branch Panels
 - After moving via busses to Hill Hall or Palma Hall, Cadets will breakout by assessed/preferred branch and hear from Officers with experience in those Career fields (**building and room breakouts on Slide 13**)

Social 22 FEB – Samuel Adams Brewhouse

“No Host Social”

- Cash Bar
- Limited Menu



Schedule

BDE	Pick Up Time	Pick Up Location	Arrival Time	Social	Depart time
1	1745-1755	Kouma DFAC	1800	1800-1900	1900-1910
2	1745-1755	Kouma DFAC	1800	1800-1900	1900-1910
3	1745-1755	Kouma DFAC	1800	1800-1900	1900-1910
USMA	1845-1855	Kouma DFAC	1900	1900-2000	2000-2010
4	1845-1855	Kouma DFAC	1900	1900-2000	2000-2010
5	1845-1855	Kouma DFAC	1900	1900-2000	2000-2010
6	1945-1955	Disney Complex	2000	2000-2100	2100-2110
7	1945-1955	Disney Complex	2000	2000-2100	2100-2110
8	1945-1955	Disney Complex	2000	2000-2100	2100-2110



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Be All You Can Be

Schedule of Events – 23 FEB 24

- Following Hygiene and Breakfast, Cadets will walk to **Olive Theater** no later than 1015. (Directions and address on slide 12).
- Cadets will pick up their bagged lunches at Olive Theater.
- **1030-1100:** Opening remarks by MG Munera
- **1100-1215:** Remarks from General Brito and CSM Harris.
 - Cadets will have an opportunity to ask questions following their remarks.
- **1215-1245:** Lunch
 - Select Cadets will eat lunch with SMA Weimer.
- **1300-1415:** Remarks from Lieutenant General Beagle and CSM Helton.
 - Cadets will have an opportunity to ask questions following their remarks.
- **1415-1445:** Closing remarks by MG Munera
 - This panel allows Cadets to hear experiences from those in positions that Cadets can expect upon completion of OBC.
- **1515-1700:** Brigade Time
 - After moving via busses to Hill Hall or Palma Hall, Cadets will breakout by Brigade for events dictated by each Brigade Command team. (**building and rooms on Slide 25**)



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Out-Processing

- Cadets will turn in their linen and check out with USACC personnel in BLDG 5919 **NLT 30 minutes** prior to their scheduled bus departure time.
- Cadets will load buses from the barracks for transportation to SDF; Cadets should board buses at a minimum 3 hours prior to scheduled flight
- Bus Schedule:
 - Busses will depart from the barracks starting at **0300** and will continue to depart from the Disney Barracks in 30-minute increments. The last bus will depart at **1200**.
- Cadets who are driving POVs will need to check out with USACC personnel at **BLDG 5919** prior to departure.
- If Cadets have flight issues once they arrive to the airport, please call SFC Tappa at **(502) 919-5242**.



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U.S. Army Training
and Doctrine Command
at Fort Eustis, Virginia

General Gary M. Brito **Commanding General** **U.S. Army Training and Doctrine Command** **Fort Eustis, Virginia**

General Gary M. Brito assumed duties as the 18th Commanding General, United States Army Training and Doctrine Command (TRADOC), on September 8, 2022. He is responsible for building and sustaining a highly trained, disciplined, and fit Army by: acquiring the best people, training the most lethal Soldiers, developing the most professional leaders, guiding the Army's culture, and shaping the future force.

General Gary M. Brito is a native of Hyannis, Massachusetts, commissioned as an Infantry Officer through Penn State University, and entered active duty in March 1987. He is a graduate of the Infantry Officer Basic and Advanced courses, Airborne and Ranger Schools, Combined Arms Staff Services School, Command and General Staff Officers Course, and Senior Service College at the Joint Advanced Warfighting School (JAWS), Norfolk, Virginia. He holds a Bachelor of Science degree in Community Studies from Penn State University, a master's degree in Human Resource Management from Troy State University, and a second master's degree in Joint Strategy and Campaign Planning from the Joint Advanced Warfighting School. He is also a graduate of the MIT Seminar XXI Program.

General Brito has served in a variety of command and staff assignments throughout his career. Previous assignments include: U.S. Army's 49th Deputy Chief Staff, G-1; Commanding General, Joint Readiness Training Center (JRTC) and Fort Polk; Deputy Commanding General for Sustainment, then later Operations, 25th Infantry Division; Director, Force 2025 and Beyond, US Army Capabilities and Integration Center (ARCIC), TRADOC; and Operations Officer (G3) for III Corps, Fort Hood, Texas. In that capacity, he deployed and served as the Deputy Director, Afghanistan National Security Forces (ANSF) Development, International Security Assistance Force (ISAF) Joint Command in Kabul, Afghanistan; Commander, 120th Infantry Brigade, First Army; Commander, 1st Battalion, 15th Infantry Regiment, 3d Brigade, 3d Infantry Division; Operations Officer (S3), 2d Battalion, 8th Infantry Regiment; and later as the Brigade Operations Officer (S3), 2d Brigade, 4th Infantry Division. Additionally, he served as the Aide-de-Camp to the III Corps Commanding General, Fort Hood, Texas; and Chief, Commander's Planning Group (CPG) and interim Executive Officer to the Commanding General, TRADOC. He has twice served at the National Training Center, Fort Irwin, California: first as a Company/Team and Battle Staff Observer/Controller and later as a Senior Battalion and Brigade Combat Team Trainer. He served in multiple company grade positions at Fort Benning, Georgia, and has deployed to both Iraq and Afghanistan.

His awards and decorations include the Distinguished Service Medal (with 1 Bronze Oak Leaf Cluster), Legion of Merit (with Silver Oak Leaf Cluster), Bronze Star Medal (with 1 Bronze Oak Leaf Cluster), Defense Meritorious Service Medal, Army Commendation Medal for Valor, Army Commendation Medal (with 4 Bronze Oak Leaf Clusters), Combat Infantryman Badge, and the Expert Infantryman Badge.





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Lieutenant General Milford H. Beagle, Jr.

Commanding General, U.S. Army
Combined Arms Center and Fort
Leavenworth, KS

Commandant, U.S. Army Command and
General Staff College

Deputy Commanding General for
Combined Arms, U.S. Army Training and
Doctrine Command



Lieutenant General Milford "Beags" Beagle, Jr. was commissioned as an Infantry Officer upon graduation from South Carolina State University in 1990 as a distinguished military graduate.

Lieutenant General Beagle holds master's degrees from Kansas State University, Manhattan, Kansas, and the United States Army School of Advanced Military Studies (SAMS), Fort Leavenworth, Kansas.

Lieutenant General Beagle has served in multiple leadership capacities from the platoon to division level. He has served in combat in both Iraq and Afghanistan in positions ranging from operations officer in tactical combat units to Advisor as part of NATO missions. His career assignments have spanned the globe from Hawaii to the Republic of South Korea.

His most recent assignments were as the Deputy Commanding General (Support), 10th Mountain Division (Light Infantry), Fort Drum, NY where he was forward deployed in support of Operation Inherent Resolve, Iraq. He then served as the 51st Commanding General of the United States Army Training Center and Fort Jackson, SC. He next served as the Commanding General, 10th Mountain Division (Light Infantry) and Fort Drum, NY. He currently serves as the Commanding General, Combined Arms Center and Fort Leavenworth, KS.

Lieutenant General Beagle and his wife Pam have two children, Jordan (Spouse - Valencia) and Jayden.

One ROTC



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Sergeant Major of the Army Michael R. Weimer



Sgt. Maj. of the Army Michael R. Weimer was sworn in as the 17th Sergeant Major of the Army on Aug. 4, 2023. Weimer's most recent assignment was serving as the Command Sergeant Major for U.S. Army Special Operations Command at Fort Liberty, North Carolina. Throughout his career he has served in a variety of positions from team member to Command Sergeant Major of Special Operations Joint Task Force Afghanistan, to Command Senior Enlisted Leader of U.S. Special Operations Command Central. As the Sergeant Major of the Army, Weimer is the Army chief of staff's personal adviser on matters affecting the enlisted force. He devotes the majority of his time traveling throughout the Army to observe training and interact with Soldiers and their Families. He sits on a variety of councils and boards that make decisions affecting enlisted Soldiers and their Families and routinely invited to testify before Congress. Weimer is the public face of the U.S. Army's Noncommissioned Officer Corps, representing the NCO Corps to the American people in the media and through business and community engagements.

Weimer was a military child, calling multiple locations home throughout his youth, after which he enlisted in the Army in 1993. He successfully completed Special Forces Assessment and Selection in 1994. He graduated the Special Forces Weapons Sergeant Course and earned his Green Beret in 1996.

His previous assignments include tours with 7th Special Forces Group, and nearly 20 years in Special Mission Units. Weimer's military education includes all levels of the Noncommissioned Officer Education System, Sergeants Major Course, Executive Leader Course, Summit Course, Military Free-Fall Jumpmaster Course, Static Line Jumpmaster Course, Equal Opportunity Leaders Course, Survival, Evasion, Resistance and Escape (HIGH RISK), and Air Assault School. Weimer is a graduate of Norwich University receiving a Bachelor of Science degree in Strategic Studies and Defense Analysis.

His awards and decorations include the Defense Superior Service Medal (2nd award) with Combat device (1st award), Legion of Merit, Bronze Star Medal with Valor (2nd award), Bronze Star Medal (5th award), Purple Heart (1st award), Defense Meritorious Service Medal (1st award), Meritorious Service Medal, Joint Service Commendation Medal with Valor, Joint Service Commendation Medal with "C" device, Joint Service Commendation Medal, Army Commendation Medal, Army Achievement Medal, Army Good Conduct Medal (8th award), National Defense Service Medal (2nd award), Armed Forces Expeditionary Medal, Afghanistan Campaign Medal (3rd award), Iraq Campaign Medal (3rd award), Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Noncommissioned Officer Professional Development Ribbon (5th award), NATO Medal, Army Service Ribbon, Special Forces Tab, Combat Infantry Badge, Military Freefall Jumpmaster Badge, and Air Assault Badge.

Weimer is married and has two children.



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U.S. Army Training
and Doctrine Command
at Fort Eustis, Virginia

Command Sergeant Major Raymond S. Harris, U.S. Army Training and Doctrine Command

Fort Eustis, Virginia

Command Sgt. Maj. Raymond S. Harris assumed the responsibilities as Command Sergeant Major, U.S. Army Training and Doctrine Command, Fort Eustis, Virginia on Sept 29, 2023.

He enlisted into the Army on March 20, 1996, as an Infantryman. He attended One-Station Unit Training at Fort Benning, Georgia. He has served as a rifleman, machine gunner, automatic rifleman, Bradley gunner, team leader, squad leader, platoon sergeant, first sergeant, and command sergeant major.

His duty assignments include 1st Battalion, 16th Infantry Regiment (M), Fort Riley, Kansas; 2nd Battalion, 2nd Infantry Regiment (M), Vilseck, Germany; 1st Battalion, 22nd Infantry Regiment (M), Fort Hood, Texas; 2nd Battalion, 58th Infantry Regiment, Fort Benning, Georgia (OSUT); 2nd Battalion, 2nd Infantry Regiment (L), Fort Hood, Texas; 4th Battalion, 3rd Infantry Regiment (TOG), Fort Myer, Virginia; Headquarters and Headquarters Company, 1st Battalion, 506th Infantry Regiment (L), Fort Campbell, Kentucky; U.S. Army Sergeants Major Academy Class 64, Fort Bliss, Texas; Headquarters 1st Battalion, 21st Infantry Brigade Combat Team, Schofield Barracks, Hawaii; Headquarters 165th Infantry BDE, Fort Jackson, South Carolina; Headquarters 3rd Security Forces Assistance Brigade, Fort Hood, Texas; 1st Infantry Division Command Sergeant Major, Fort Riley, Kansas; and previously as the V Corps Command Sergeant Major. He has deployed in support of the Kosovo Campaign, Operations Enduring Freedom Cuba and Afghanistan, Operation Iraqi Freedom, and Operation EADR ISO Ukraine.

CSM Harris is a graduate of all levels of the NCO Education System, U. S. Army Sergeants Major Academy Class 64, Combat Advisor Trainer Course, Airborne, Pathfinder, Drill Sergeant, Combative Level I and II, Master Resiliency, Advanced Rifle Marksmanship Course, and NBC Defense Course. His civilian education includes an associate degree in business, bachelor's degree in homeland security, and a master's degree in leadership studies.

His awards and decorations include the Legion of Merit with three oak leaf clusters, Bronze Star Medal with one OLC, Meritorious Service Medal with three OLC, Army Commendation Medal with eight OLC, Army Achievement Medal with eight OLC, Valorous Unit Award, Joint Meritorious Unit Award, Army Superior Unit Award, Army Good Conduct Medal 7th Knot, Kosovo Campaign Medal with one Service Star, Afghanistan Campaign Medal-one Campaign Star, Iraq Campaign Medal with two Campaign Stars, Global War on Terrorism-Expeditionary Medal, Global War on Terrorism-Service Medal, Non-Commissioned Officer Professional Development Ribbon with Numeral 4, Overseas Ribbon with Numeral 3, NATO Medal with one Bronze Service Star. He has earned the German Armed Forces Proficiency Badge-Gold, Drill Sergeant Identification Badge, Parachutist Badge, Pathfinder Badge, the Expert Infantry Badge, and the Combat Infantry Badge.

CSM Harris is married and has two children.





George C. Marshall 2024 Welcome Packet



Be All You Can Be



U.S. Army Combined Arms Center
and Fort Leavenworth, KS

Command Sergeant Major Stephen H. Helton

Command Sergeant Major, U.S. Army Combined Arms Center and Fort Leavenworth, KS



Command Sergeant Major Stephen H. Helton was born at Ft. Sill, OK. He joined the United States Army in 1990 from Los Angeles, CA and completed Basic Combat Training at Fort Leonard Wood, MO. He completed Advanced Individual Training at Fort Rucker, AL, followed by airborne training at Fort Benning GA.

CSM Helton served in various leadership assignments beginning as a Scout Helicopter Squad Leader in B troop, 1st Squadron, 17th Cavalry, 82nd Airborne Division at Fort Bragg, North Carolina. CSM Helton then served as a Section Sergeant in B Troop, 2nd Squadron, 17th Cavalry, 101st Airborne Division, Fort Campbell, KY. In 1996, CSM Helton assessed for and was selected as a member of the 160th Special Operations Aviation Regiment (SOAR) (Airborne) at Fort Campbell, KY. He served as a Fully Mission Qualified MH-6 Light Assault Helicopter Crewchief and Section Sergeant in A Company, 1st Battalion, 160th SOAR (A). He later served as a Platoon Sergeant for A and F Company, 1st Battalion, 160th SOAR (A). After selection for promotion to MSG, CSM Helton transitioned to Korea where he served as a First Sergeant in C troop 3rd Squadron, 6th Cavalry, D, and A Companies, 4th Attack Reconnaissance Battalion (ARB), Combat Aviation Brigade (CAB), 2nd Infantry Division. Upon his return from Korea in 2009, CSM Helton was assigned as the First Sergeant, D Company, 1st ARB, CAB, 1st Infantry Division. While deployed to OIF in 2010, CSM Helton was assigned as the Senior Operations Sergeant for 1st Squadron, 6th Cavalry Regiment, 1st Infantry Division.

In 2011, He was selected to attend the United States Army Sergeants Major Academy at Fort Bliss, TX and graduated on the Commandant's List from Class 62. He was immediately appointed to Command Sergeant Major and assigned as the CSM for 1st Squadron, 6th Cavalry regiment, 1st Infantry Division, Fort Riley, KS. In January 2014, CSM Helton was selected to serve as the Command Sergeant Major for the Combat Aviation Brigade, 1st Infantry Division, Fort Riley, KS. In January 2016, CSM Helton returned to the Special Operations community as the Command Sergeant Major for U.S. Army Special Operation Aviation Command, USASOC, at Fort Bragg, NC. In January 2018, CSM Helton took over as the Command Sergeant Major for 7th Infantry Division at Joint Base Lewis McCord, WA. Following his Division CSM time, the SMA selected him to serve as the Chief of Sergeants Major Management Division, USAHRC, Fort Knox, KY. CSM Helton oversaw all Sergeant Major management until April 2021. Most recently, CSM Helton was selected to serve as the Command Sergeant Major for the U.S. Army Combined Arms Center and Fort Leavenworth, Kansas.

CSM Helton has completed all levels of the Noncommissioned Officer Education System, Joint Special Operations University Summit Course, National Defense University Keystone Course, U.S. Army Nominative Leaders Course, Battalion and Brigade CSM Development Program, Sergeants Major Course, First Sergeants Course, EO Leaders Course, Unit Prevention Leaders Course, SERE Level-C, Special Operations Training Course, Air Assault School, and Airborne School. He has an Associates Degree in General Studies from Central Texas College. CSM Helton's awards and decorations include the Legion of Merit (3 OLC), Bronze Star Medal (2 OLC), Defense Meritorious Service Medal, Meritorious Service Medal (2 OLC), Army Commendation Medal (2 OLC), Army Achievement Medal, Army Good Conduct Medal (10th AWD), National Defense Service Medal (2nd AWD), Armed Forces Expeditionary Medal, Afghanistan Campaign Medal (1 CS), Iraq Campaign Medal (4 CS), Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Korea Defense Service Medal, Humanitarian Service Medal, Noncommissioned Officer Professional Development Ribbon (Numeral 6), Army Service Ribbon, Overseas Service Ribbon (Numeral 3), NATO Medal, Presidential Unit Citation, Valorous Unit Award, Meritorious Unit Citation, Master Aviation Badge, Parachutist Badge, Air Assault Badge, German Armed Forces Proficiency Badge (Gold), Honorable Order of St Michael (Silver Award), Honorable Order of St George (Bronze Award), Honorable Order of St Barbara, Foreign Parachutist Badge (Singapore).

CSM Helton is accompanied by his wife and son.



George C. Marshall 2024 Welcome Packet



Be All You Can Be

Packing List

OCP Top*	x2 ea
OCP Bottom*	X2 ea
Tan T-Shirt*	X4 ea
OCP Patrol Cap*	x1 ea
Army APFU T Shirt	x1 ea
Army APFU Shorts	x1 ea
Army APFU Jacket	x1 ea
Army APFU Pants	x1 ea
Army Issued Fleece or OCP Jacket	x1 ea
Fleece Cap	x1 ea
Gloves (with a good grip)	x1 pr
Socks Brown/Olive Drab*	X4 pr
Black Socks	x3 pr
Boots*	x2 pr
Army Combat Helmet and chin strap	x1 ea
Flashlight or Headlamp with spare batteries	x1 ea
Wet Weather Gear (Jacket or Poncho)	x1 ea
Assault Pack	x1 ea
Hearing Protection	x1 pr
Eye protection	x1 pr

Hydration System (Camelback, Canteen, Water Bottle)	x1 ea
ID Card	x1 ea
ID Tags	x1 pr
Notebook	x1 ea
Pen	x2 ea
Watch	x1 ea
Shower Shoes	x1 pr
Toothbrush	x1 ea
Toothpaste	x1 ea
Soap/Body Wash	x1 ea
Shampoo/Conditioner	x1 ea
Wash Cloth	x1 ea
Towel	x1 ea
Razer	x1 ea
Shaving cream/gel	x1 ea
Comb/Hairbrush	x1 ea
Hand Sanitizer	x1 ea
Combination/Key Padlock	x1 ea
Hair ties/clips (if applicable)	
Feminine Hygiene Products (if applicable)	

* Cadets may choose to pack more of these items as they will wear them during both PT events and for the Seminar events.

Critical Items

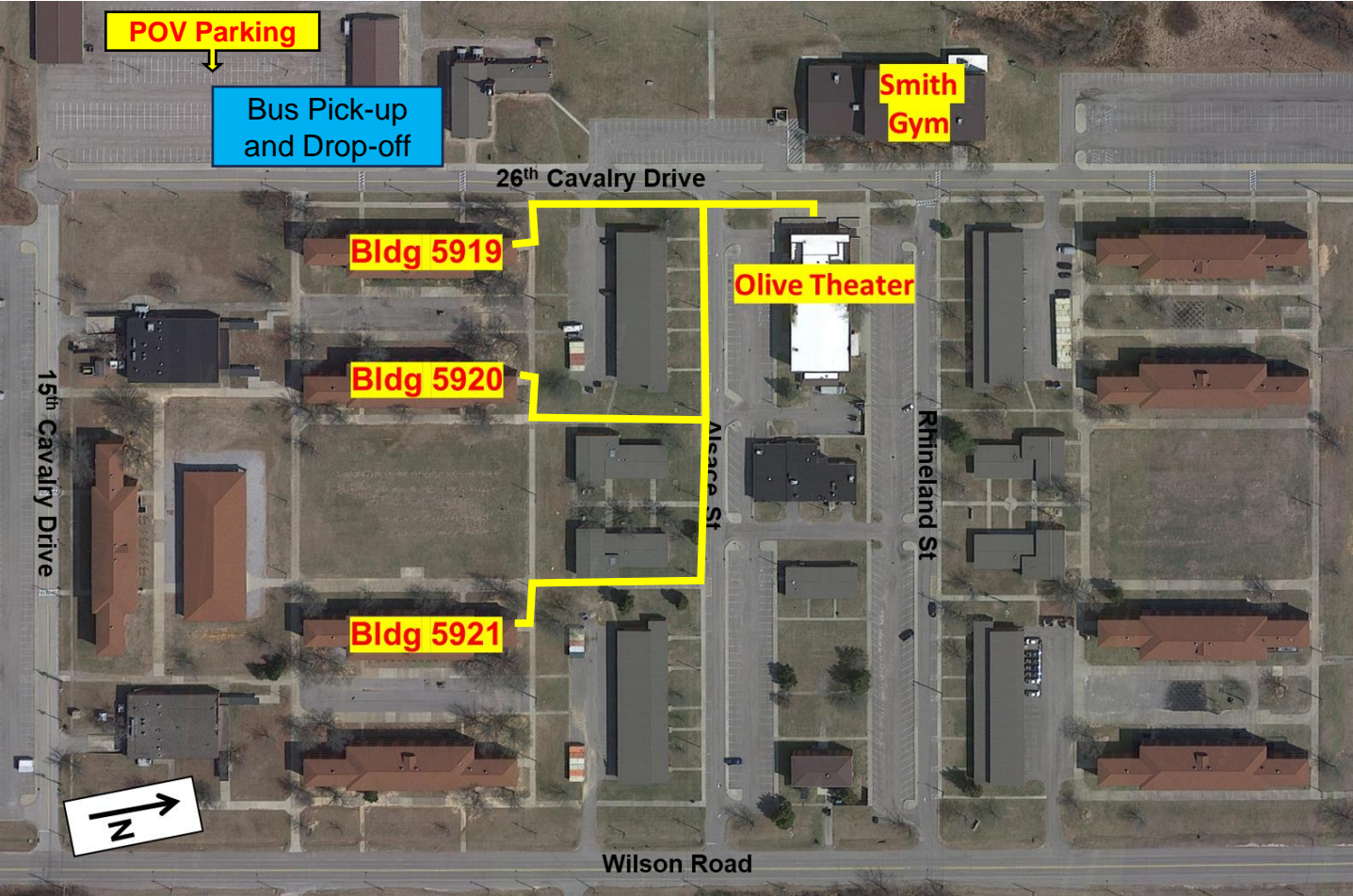


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Be All You Can Be

Disney Complex



[Smith Gym](#)
[5927 26th Cavalry Dr](#)
[Fort Knox, KY 40121](#)

[Olive Theater](#)
[5928 Rhineland St,](#)
[Fort Knox, KY 40121](#)

Hours: M-F 0500-2100
Closed on weekends

Dining Facility



[Kouma Dining Facility](#)
[1491 Old Ironsides Ave](#)
[Fort Knox, KY 40121](#)

Branch Panel Locations

BLDG	Room	Panel
1 Palma Hall	131	IN/AR
	130	C2 (SC, CY)
	123A	MI
	121	Medical Branches
	118	Sustainment (AG, FC, OD, QM, TC)
	104	Protection (EN, MP, CM)
	101	AV
2 Hill Hall	133	Fires (FA, ADA)



[Palma Hall](#)
[9261 Wilson Rd](#)
[Fort Knox, KY 40121](#)

[Hill Hall](#)
[9309 Wilson Rd](#)
[Fort Knox, KY 40121](#)

- Cadets will load busses at Olive Theater immediately following the Company Grade Panel. Busses will be marked by building destination and branches.
- Following the Branch Panel, Cadets will be picked up by busses at **1700** for movement to the Kouma Dining Facility



George C. Marshall 2024 Welcome Packet



Be All You Can Be

Social Event



Samuel Adams Brewhouse
2723 Spearhead Div Loop,
Fort Knox, KY 40121

Brigade Locations

BLDG	BDE	Room
1 Palma Hall	2	130
	3	101
	4	104
	5	118
	6	121
	1	123A
2 Hill Hall	7	133
	8	131

Palma Hall

9261 Wilson Rd
Fort Knox, KY 40121

Hill Hall

9309 Wilson Rd
Fort Knox, KY 40121



- Cadets will load busses at Olive Theater immediately following the closing remarks from MG Munera. Busses will be marked by building destination.
- Following Brigade time, Cadets will be picked up by busses at **1700** for movement to Kouma Dining Facility